ANBE psychodiagnostics

Analysis of Behavioral Effectiveness

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T-XXXXX-XXXXX



Overall Summary

intended for more experienced users, it summarizes the blocks *Access to work*, *Access to people* and *Motivation*.

Access to work

five "big" and 20 "small" job characteristics with verbal explanation.

Access to people

five "big" and 20 "small" of interpersonal characteristics with verbal explanation.

Motivation

importance of personal values for decision-making relative to other values with verbal description.

Strengths

an overview of a person's personal strengths (strengths) from the point of view of his work and behavior.

Weaknesses

an overview of a person's personal reserves (weaknesses) from the point of view of his work and behavior.

Personal recommendation

intended for the respondent, they show the possibilities of how to overcome their weaknesses and how to work on them.

Recommendations for Management

intended for supervisors and HR professionals, they suggest ways to manage and develop the respondent.

Team Types

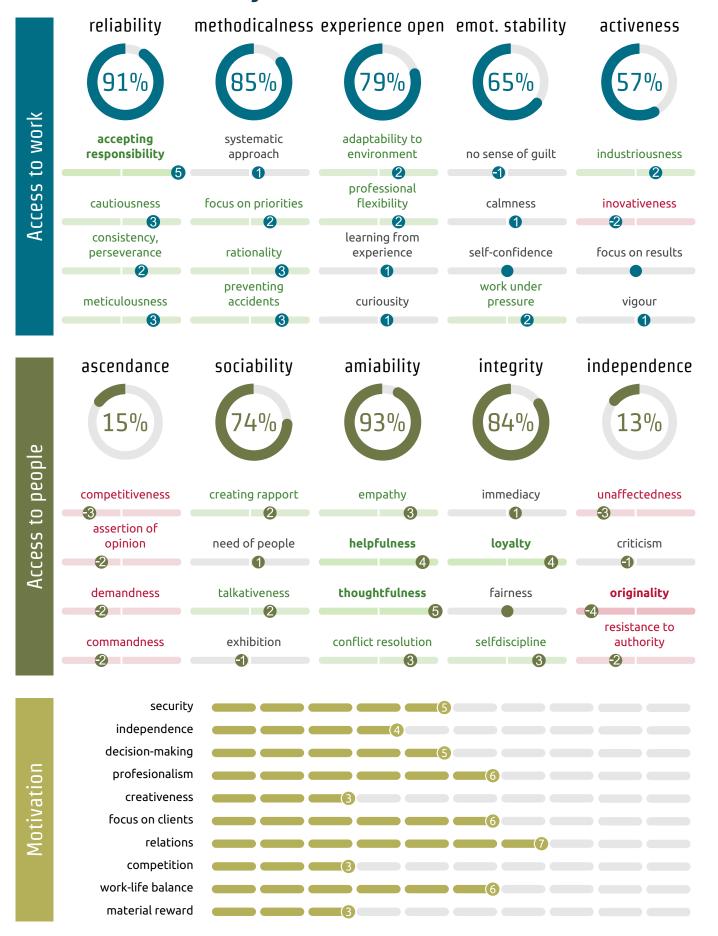
nine team types express a person's contribution to teamwork. Work-social roles in which he can prove himself, as well as inappropriate roles.

Behavior style

projection of the user profile onto the DISC scale of behavioral styles.



I. Overall Summary



II. Access to work

reliability

reluctanctly accepts responsibility, is less consistent, less persistent, less cautious, less metcuolous

accepts responsibility, is consistent, persistent, cautious, and meticulous

accepting responsibility



willingness to take charge of a demandful task and to accept responsibility for results

cautiousness

strive to idetify risks and avoid them

consistency, perseverance



tenaciousness and catching up every intention to the end meticulousness



concentration on details and the quality of work

methodicalness



operares with issues just as they come his/her way, does wha he/she just wants to do, influenced by feelings,

consistently planning, oriented to priorities, focused on facts and logics, prepares issues long-time beforehend

systematic approach



thoughtful and effective planning of his/her work and /or others' work

focus on priorities



clear setting up of longterm priorities and stressing their implementation

rationality



rational thinking and decision-making free of feelings and emotions

preventing accidents



strive to solve issues in time and preventively not waiting for the last moment

openess to experience

less ready to adapt to

changes of wortk and



is ready to accept changes of work and environment, is curious, learns from experience

adaptability to environment



einvironment, liess inerested

in affairs around, lower use of

willingness to accept the necessary changes in working hours, places, employment or workplace professional flexibility



readiness to pass fluently from an activity to the other on, to handle more activities simultaneously

learning from experience



readiness to change way of thinking and work approach in accordance with learning from fails

curiousity



need to know the cazse abd tge reason of actions or decisions



emotional stability calm, emotionaly balanced, nervous, influenced by not influenced by sense of emotions, feel sense of guilt; guilt. seug-convident, handles lower self-confidence, looses critical sitauations with cool cool head in critical situations no sense of guilt self-confidence work under pressure calmness 2 4) 4 coping with failure constant peace of mind, confidence in his/her own handling critical situations without sense of his/her cool head in every ability to deal with without stress or mess own quilt situation difficult tasks activeness likes comfrot and peace. diligent, effortfull, vigorous, dislikes changes and focused on results, accepting innovtions, less oriented on changes and innovations results industriousness inovativeness focus on results vigour

interpret.

working at full stretch and

need to be permanantly

active

This test describes your approach to work and your work behaviour.

permanent looking for

possibility of changing

work approach and/or

work procedure

The diagram depicts the five basic personality traits. Each of the traits is delimited by two extreme points and your position between the two poins is expressed by percentage and location of a green stripe in the diagram. Values are compared with a sampl of managerial population. Value 30% mens, that a selected trait is for you more considerable then for 30% managers and is more related to the left side description, whereas 70% means, that the trait is for you stronger then at 70% of managerial population and so is more related to description at the right side.

need to compete with

others and distinguish of

them

Besides depicting the level of personality traits you may take inerest in specific impacts of particular traits. The traits are itemized in specific manifestations of behaviour. E.g. reliability may manifest in a willingness to accept task, in a strive to minimalize risk, pushing objectives to the end and maticulousness in execution of work. The manifestations of behaviour are marked by a number on a scale -5 to +5, where +5 means, that this way of behaviour is typical for you, -5 that you nearly never behave this way, and "0" means "sometimes", i.e. that both ways of behaviour are in balance.

immediate and vehement

behaviour without any

delays or hesitations

III. Access to people

ascendance

15%

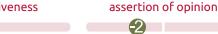
recedes, avoids competition with others, provides people with lattitude and independence

tries to ascend himself, likes competition with other, pushespeople and controls them

competitiveness

strive to compete with

others and be excellent



promoting his/her own opinion and suppressing other opinions

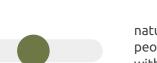
demandness

criticism against others results and severity to their mistakes commandness



strive to manage and control everything

sociability



uneasy makes contact with people, inclines to unsociability, dislikes public presentations naturally makes contacts with people, needs to be in touch with people constantly, likes to present on public

creating rapport



easy creating rappport with people and ability to acquire contacts need of people



need to be continouously with people

talkativeness



quick and immediate communication with people without any barriers exhibition



partiality for presention on public

amiability



able to empathize with people, is allways ready to help, he is tactful to others, strives to avoid conflicts

empathy



less sensitive and tactful.

self, defends his/her own

interests in conflicts

cares predominantly about

readiness to lesten to others and comprehend their interests and needs helpfulness

readiness to help other people unselfishly whenever they need thoughtfulness

strive to treat people withou hurting them nor upseting them conflict resolution



tendency to avoid conflict or to smooth them

integrity uses tactics in his/her speech is allways frank, loyal, and behaviour, adaptshis untreacherous, keeps strong conducct to situations as to rules reach success, not allways immediacy loyalty fairness selfdiscipline 4 presenting truth fidelity and loyalty to open behavior without keeping strong principles whatever may happen, organization excuses or intrigues and severity to unability of lying or himself/herselg feigning independence is less independent, comes is independent, critical and under others' influence, easy original, not influenced by accepts different opinions other people nor authorities unaffectedness criticism originality resistance to authority 4) thorough verifying doing things according dissimilar way of speech, low respect to authorities his/her own manner information and distrust unusal manner of - superiors, experts or without regarding to to information or motives behaviour and opinion leaders others' meaning of other people presentation

interpret.

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IV. Motivation

relations

Interpersonal relationships are of considerable importance to him/her. He/she cares a lot about working in a good team, where people respect each other, get along and help each other. He likes to work with people and communicate with them continuously. She doesn't really like conflicts and tries to avoid them if possible. He enforces tough measures only if necessary. In conflict situations, they usually retreat or try to find a compromise.

profesionalism

He likes to do professional work, but he is equally satisfied with activities of an organizational or administrative nature.

work-life balance

He/she cares about life's happiness, balance and sufficient space for work responsibilities, family relationships and personal hobbies, but can withdraw when necessary and bear short-term stress or overload. She does not like disturbance from the outside, but she can take it as a necessary thing.

focus on clients

He/she realizes that customer satisfaction is important to him/her and to the evaluation of his/her work. He welcomes contact with clients and tries to cooperate with them within the scope of his duties, but does not exceed this framework. If the client does not exceed the usual requirements, he will be accommodated, but will not access the above-standard services. It refuses any benefits for the client beyond the scope of the specified services.

security

He/she likes a certain job and a stable environment, but does not avoid slight changes. Rather, he patiently adapts to changes, but does not seek them out. She is quite happy if she can rely on an established system, instructions, norms or habits, but she can manage quite well without them. He/she likes safety, but does not avoid even moderate risk. Will be satisfied/satisfied with a combination of fixed and variable salary, with a predominance of the fixed component.

decision-making

He/she is able to bear a reasonable amount of responsibility and sometimes accepts challenging tasks that he can handle. He/she is ready to handle even demanding tasks and bear the psychological consequences of his/her decision.

independence

He doesn't place too much importance on independence. He usually tolerates interference from his superiors in his work and usually appreciates their help. He does not assert his own opinions, different from the management. In most cases, he can easily adapt to the philosophy and values of the company or department.

creativeness

He does not strive too much to make new things happen. He pays little attention to the opportunities around him and is not too concerned with the possibilities of their use. He reacts to changes in the environment rather under the pressure of the situation and cannot adapt to them.

competition

He does not seek out competition and prefers to avoid it if possible. Does not like to work under pressure to compare results and prefers a job and environment that does not allow such comparison.

material reward

Material reward is rather less important to him/her and he/she will often prioritize financial loss over the achievement of other work or personal values.

V. Strengths

	high willingness to accept responsibility for difficult tasks and to accept accountability for the
	outcome of these tasks high sense of thoughtfulness, respect for other people, great effort not to hurt them or not to
	offend them by tactlessness conventionality in opinions
	strong loyalty to the interests of the organization, readiness not to regard any other interests
0	high sense of selflessness, helping people anytime they need it, readiness to support them and meet them halfway
/ .	Weaknesses
	overload from excessive willingness to take on tasks and from too much responsibility
	great thoughtfulness, concern that other people would not have problems, anticipating problems other people could have
	conformity, effort to behave always in accordance with common customs, no deviation from common practice
	excessive effort to help other people even if they don't deserve it, often at the expense of one's own time and comfort
	tendency to avoid risks
	tendency to let oneself get influenced by other people's opinions and accept the values maintained by the majority
/	. Personal recommendation
	focus more on priority tasks and not try to solve everything for everyone
	more openness and courage to communicate negative facts to others
	to be more concerned with their own non-work interests and relationships
	think more about yourself and your own interests, help people, but not at your own expense
	learn to accept reasonable risk and develop more courage in decision-making
	not to be afraid of one's own path and one's own opinion, to express it in a discussion with others
/	I. Recommendations for Management
	to see if he is not doing work that belongs to others and to see that others do not abuse him
	lead to greater openness and disclosure of negative facts to others
	not abuse his loyalties and lead to a greater orientation towards non-work interests and relationships
	to make sure that the effort to help is not abused by cunning co-workers, to remind one's own interests
	lead to the acceptance of a reasonable risk, evaluate together the possible risks and benefits of an action before making his/her decision
	try to lead to independent thinking, ask for your own opinion on different things

IX. Team Types



Strengths

Weaknesses

Team worker



creating positive atmosphere in a team, strive to help ohters, preventing and smoothing conflicts

avoiding conflicts, undecisiveness in a critical situation, retreating to others

Finisher



bearer of quality, concentration to details, thinking out thoroughly particularities underestimating of whole, unwillingness to delegate, long duration of works

Implementer



practical organizer, systematic approach to issues, methodicalness, stressing std. procedures

rigidity, persisting on standard procedures, inclination to bureaucracy

Resources Investigator



intermediating contacts with environment, very good communication skills, realizing

need of support and recognition, short term enthusiasm, low concentration and perseverance

 ${\it Co-ordinator}$



coordinating others towards objectives, ability to recognise and utilise people talent, successful

easy sugestibility, difficult handling with critical situations, lower pressure on people

Specialist



deep professional knowledge, keen interest in subject, promoting team prestige on public

limited professional view, communicatin difficulties, low interest in different approaches

Monitor-evaluator



cautiousness, prudence, defence against ill-conceived ideas, criticism, objectivity

lower vigour, inclination "to kill" new ideas, demotivating others

Shaper



strong focus on reaching objectives, high energy and self-motivation, readiness to overcome barriers lower thoughtfulenss, contentiousness, aggresiveness, sensitive reaction in case of

Plant



creativity, production of new ideas, stimulating chanves, focus on whole, on substance distance of others, non-conformity, difficult adapting, radicalness, unrealistic thoughths

X. Behavior style

Driver

concentrates on performance and maximum use of time thinks quickly and effectively, focuses on the essentials acts energetically, does not like delays decides promptly based on a quick assessment of the situation

Expressive

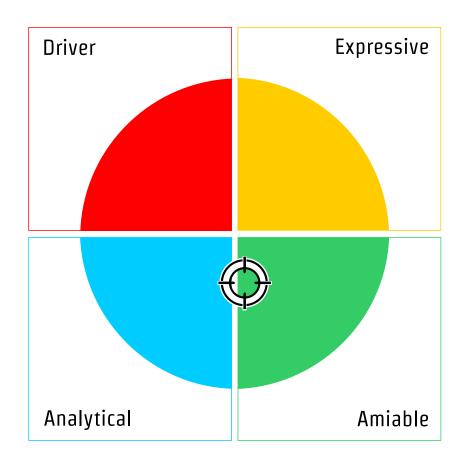
concentrates mainly on his thoughts and ideas less consistent and more influenced by his feelings can improvise in any situation in decision-making he is more guided by intuition

Amiable

concentrates on good relationships between people takes into account the wishes and needs of others acts helpfully and tries to help makes decisions so as not to harm anyone

Analytical

concentrates on the system and following the rules tends to think a lot, is not subject to external influences, acts more slowly, thinks carefully about everything he wants to say makes decisions accurately based on facts and logical judgment



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